Wayne Community College Program Review – 2021-2022

Name of Program: Workforce Continuing Education Services – Occupational Extension – Allied Health Programs

Section 1: Program Overview

Mission/Purpose: As part of the review cycle, programs are asked to formally evaluate their mission/purpose statement.

Please provide your current mission/purpose statement.

To prepare students for entry level health careers by providing training that leads to certifications, licensing and specialized health care competencies.

Courses Offered:

<u>Courses</u>	<u>Credentials</u>
Activity Director Basic	Activity Director
ECG/EKG Monitor Technician	EKG Technician
Health Unit Coordinator	Health Unit Coordinator
Medical Billing and Coding	Medical Coder and Biller
Nurse Aide 1	Certified Nurse Aide I
Nurse Aide 2	Nurse Aide 2
Pharmacy Technician	CPht – Certified Pharmacy technician
Phlebotomy `	Certified Phlebotomist
SERV Safe Certification Testing	SERV Safe Food Manager
SERV Safe Training	SERV Safe Food Manager
Medication Aide Training	Medication Aide
Central Sterile Processing	CBSPD – Certified Board Sterile Processer
Nurse Aide 2 Competency	Nurse Aide 2
Nurse Aide 1 Refresher	Certified Nurse Aide 1

Are you planning to revise your mission/purpose statement? If so, please provide your revised mission/purpose statement and reason for the change.

No revision

Describe how the program's mission aligns with the College's vision, mission, core values, and strategic goals. Identify which Institutional Goal(s) best align with your program and explain why.

Goal 1: Increase Student Access

Goal 2: Ensure Program Excellence

- **Goal 3: Improve Student Success**
- **Goal 4: Ensure Institutional Quality**

Goal 1 – Allied Health Classes are offered each semester during the day, afternoon, and evening for working adults and others to accommodate their schedules and needs. The classes are one semester long so students can be trained and enter the workforce shortly after completion of the course.

Goal 2 - The Allied Health courses will meet and strive to exceed the standards set by the accrediting and/or governing boards for each program offering additional subject areas, skills and hours as needed.

Goal 3 - Student success in the courses is measured by instructors and/or the Director based on required competencies by the certifying board. Student performance and progress is discussed throughout the course. Success is measured by testing, performance/proficiency testing, clinical rotations if required and the ability to pass meeting the accrediting agency requirements.

Goal 4 – Institutional quality is ensured by continued staff/faculty development to maintain the highest level of skill and knowledge in their subject area. A standard of behavior is set as well as goals at the beginning of each course for students to prepare them for their future in the workforce of choice. Curriculum, equipment, and resources are upgraded and revised to help educate students.

Associates, Diplomas, Certificates, and Pathways Offered: Please list all associates, diplomas, certificates, and pathways offered in the table below.

Program Type	Program Title
(Associate, Diploma, Certificate, or Pathway)	
Certificate	Activity Director
Certificate	EKG/EKG Monitor Technician
Certificate	Health Unit Coordinator
Certificate	Medical Billing and Coding
Certificate	Nurse Aide 1 & Nurse Aide 1 Refresher
Certificate	Nurse Aide 2 & Nurse Aide 2 Competency
Certificate	Pharmacy technician
Certificate	Phlebotomy
Certificate	Central Sterile Processing

Activities to ensure program is current (2019-20; 2020-21; 2021-22 – Academic Year, Fall, Spring, Summer) List program curriculum changes, revisions, and/or deletions.

Curriculum Changes	Date – Updated / Revised / Deleted
Spanish Medical Interpreter Training	Deleted

Provide an overview of the significance of the program changes and improvements that occurred over the past three years. (What were the program's / discipline's goals and rationale for expanding and improving student learning, including new courses, program degrees, certificates, diplomas, and/or delivery methods?)

The Spanish Medical Interpreter Training course was deleted for a couple of reasons: Lack of interest in the course and inability to maintain qualified faculty to offer the course.

Advisory Committee: dates, summary of minutes, activities (2019-20; 2020-21; 2021-22 – Academic Year – Fall, Spring, Summer)

Year	Meeting Dates	Recommendations / Activities
2019-2020	5/8/2019	Soft skills for students discussed; No online phlebotomy
		courses recommended; scholarships for WCE students
2020-2021	10/28/2020	COVID Precautions discussed – new protocols for clinical
		rotations; college central network – facilities given
		instructions on how to utilize
2021-2022	5/19/2021	Need for more training for phlebotomy students before
		clinical – discussions improvements prior to scheduling
		students; apprenticeships for AH health programs discussed
		 – UNC Wayne participating in some areas already

Summary of Advisory Committee Activities

(Ensure that Advisory Committee Meeting Minutes are filed in the IE Shared Program Folder.)

Provide narrative for analysis of trends in the field or industry (emerging needs) that contribute to maintaining program relevance. (Based on advisory committee suggestions, environmental scans, industry demands, and other sources external to the program/discipline, how well is the program/discipline responding to the current and emerging needs of the industry and/or community? What resources might your program need?

There continues to be a great need for healthcare workers, especially nurse aides, justifying the need for additional training and classes.

Facilities and agencies are interested in prospective employees with several skill sets: Nurse Aide 1 & 2; Health Unit Secretary, Phlebotomy and EKG. These skill sets can be used to cross-train employees in areas needed through the facility or agency.

More simulation equipment would be useful when training students as the website is not always the most accurate resource. Updated equipment is important to keep up with changing trends in the healthcare industry.

Section 2: Program Outcomes

Outcome #1: Enrollment (unduplicated)

 Baseline:
 225 # (Average of total enrollment for the last three years -2019-20; 2020-21; 2021-22)

 Standard:
 226 #

 Target:
 228 #

Program Enrollment

Program Enrollment (unduplicated)		
Reporting Year (Summer, Fall, Spring)	Enrollment	
2018-2019	282	
2019-2020	185	
2020-2021	209	

Enrollment by Ethnicity, Gender, and Age

	2019-	2020	2020-	-2021	2021	-2022
Ethnicity & Gender	Ν	%	Ν	%	Ν	%
African American, Female	99	35.1%	86	46.5%	90	43.1%
American Indian/Alaskan Native,						
Female	1	0.4%	3	1.6%	2	1.0%
Asian, Female	5	1.8%	2	1.1%	2	1.0%
Caucasian, Female	94	33.3%	56	30.3%	59	28.2%
Hawaiian/Other Pacific Islander,						
Female	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, Female	53	18.8%	20	10.8%	34	16.3%
Two or More Races, Female	7	2.5%	3	1.6%	7	3.3%
Unknown, Female	3	1.1%	0	0.0%	0	0.0%
Female Total	262	92.9%	170	91.9%	194	92.8%
African American, Male	5	1.8%	5	2.7%	7	3.3%
American Indian/Alaskan Native,						
Male	0	0.0%	1	0.5%	2	1.0%
Asian, Male	0	0.0%	2	1.1%	0	0.0%
Caucasian, Male	6	2.1%	4	2.2%	1	0.5%
Hawaiian/Other Pacific Islander,						
Male	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, Male	9	3.2%	2	1.1%	4	1.9%
Two or More Races, Male	0	0.0%	1	0.5%	1	0.5%
Unknown, Male	0	0.0%	0	0.0%	0	0.0%
Male Total	20	7.1%	15	8.1%	15	7.2%
Total	282	100.0%	185	100.0%	209	100.0%

	2019-2020		2020-2021		2021-2022	
Ethnicity & Age Range	N	%	N	%	N	%
African American, Under the age of						
18	4	1.4%	0	0.0%	2	1.0%
American Indian/Alaskan Native,						
Under the age of 18	0	0.0%	0	0.0%	0	0.0%
Asian, Under the age of 18	0	0.0%	0	0.0%	0	0.0%
Caucasian, Under the age of 18	1	0.4%	1	0.5%	7	3.3%
Hawaiian/Other Pacific Islander,	_					
Under the age of 18	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, Under the age of 18	2	0.7%	0	0.0%	0	0.0%
Two or More Races, Under the age	2	0.776	0	0.076	0	0.0 %
of 18	0	0.0%	0	0.0%	0	0.0%
Unknown, Under the age of 18	0	0.0%	0	0.0%	0	0.0%
Under the age of 18 Total	7	2.5%	1	0.5%	9	4.3%
African American, 18-24	30	10.6%	33	17.8%	28	13.4%
American Indian/Alaskan Native,	50	10.070		17.070	20	10.470
18-24	0	0.0%	0	0.0%	1	0.5%
Asian, 18-24	1	0.4%	0	0.0%	0	0.0%
Caucasian, 18-24	33	11.7%	22	11.9%	28	13.4%
Hawaiian/Other Pacific Islander, 18-					-	
24	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, 18-24	35	12.4%	10	5.4%	25	12.0%
Two or More Races, 18-24	6	2.1%	2	1.1%	7	3.3%
Unknown, 18-24	2	0.7%	0	0.0%	0	0.0%
18-24 Total	107	37.9%	67	36.2%	89	42.6%
African American, 25-44	51	18.1%	44	23.8%	40	19.1%
American Indian/Alaskan Native,						
25-44	1	0.4%	3	1.6%	2	1.0%
Asian, 25-44	3	1.1%	2	1.1%	0	0.0%
Caucasian, 25-44	40	14.2%	26	14.1%	19	9.1%
Hawaiian/Other Pacific Islander, 25-						
44	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, 25-44	21	7.4%	9	4.9%	11	5.3%
Two or More Races, 25-44	1	0.4%	2	1.1%	1	0.5%
Unknown, 25-44	1	0.4%	0	0.0%	0	0.0%
25-44 Total	118	41.8%	86	46.5%	73	34.9%
African American, 45-64	18	6.4%	12	6.5%	24	11.5%
American Indian/Alaskan Native,						
45-64	0	0.0%	1	0.5%	1	0.5%
Asian, 45-64	1	0.4%	2	1.1%	2	1.0%
Caucasian, 45-64	26	9.2%	9	4.9%	6	2.9%
Hawaiian/Other Pacific Islander, 45-		0.001	_	0.001	_	0.00/
64	0	0.0%	0	0.0%	0	0.0%
Hispanic/Latino, 45-64	3	1.1%	3	1.6%	2	1.0%
Two or More Races, 45-64	0	0.0%	0	0.0%	0	0.0%
Unknown, 45-64	0	0.0%	0	0.0%	0	0.0%
45-64 Total	48	17.0%	27	14.6%	35	16.7%
African American, 65+	1	0.4%	2	1.1%	3	1.4%
American Indian/Alaskan Native, 65+	0	0.0%	0	0.0%	0	0.0%
	0	0.0%	0	0.0%	0	0.0%
Asian, 65+	0	0.0%	0	0.0%	0	0.0%
Caucasian, 65+ Hawaiian/Other Pacific Islander	0	0.0%	2	1.1%	0	0.0%
Hawaiian/Other Pacific Islander, 65+	0	0.0%	0	0.0%	0	0.0%
	1					
Hispanic/Latino, 65+		0.4%	0	0.0%	0	0.0%
Two or More Races, 65+	0	0.0%	0	0.0%	0	0.0%
Unknown, 65+	0	0.0%	0	0.0%	0	0.0%
65+ Total	2	0.7%	4	2.2%	3	1.4%
Total	282	100.0%	185	100.0%	209	100.0%

Provide narrative for analysis of program enrollment. (Is enrollment increasing or decreasing? What are possible reasons for increase/decrease? Describe any action plans to improve or increase program enrollment.)

Enrollment is slowly increasing. New COVID requirements for healthcare facilities is affecting enrollment some. Most facilities are now requiring COVID vaccinations and not everyone is willing to get vaccinated prohibiting registration in classes that require a clinical rotation.

The economy has affected enrollment too, with the loss of jobs and prospective students not being able to pay for the classes. College scholarships have been helpful but now funds are running out as well.

There is a need for classes at the high school level. Finding qualified instructors to train and teach has been a barrier to starting these classes.

Identify Enrollment Action Items

Item	Action Items (What actions can be taken to	Assessment of Action Items (How will you assess the
	increase enrollment in your program?)	results of action items?)
1	Additional instructors	Job applicants and ongoing advertisements
2	Job Fairs	Increase in Enrollment

Outcome #2: Course Success Rate

 Baseline:
 82.0 % (Average of last three years - 2019-20; 2020-21; 2021-22;)

 Standard:
 83 %

 Target:
 85 %

Reporting Year	Course Success Rate
2019-2020	72.7%
2020-2021	86.2%
2021-2022	87.1%

Reporting Year	Registered Students	Registered Successful Students	Course Success Rate
2019-2020	297	216	72.7%
2020-2021	196	169	86.2%
2021-2022	225	196	87.1%

Provide narrative for analysis of course success data. (Based on the data, provide a narrative of your analysis of retention. Indicate factors that may have affected your retention. State any changes you plan to make to improve retention.)

Our success rate has continued to be stable the last couple of years. The revision in some of our courses such as Medical Billing and Coding from two semesters to one semester has helped retain students. Offering online courses in some areas such as EKG, Health Unit Coordinator and Sterile processing enables students to fit in their working schedules.

Frequent monitoring of nurse aide and phlebotomy students in the classroom and at clinical sites has helped them be successful when taking state exams. Final competencies are done on all students before completing the class.

Identify Retention Action Items

Item	Action Items (What actions can be taken to	Assessment of Action Items (How will you assess the
	increase program retention?)	results of action items?)
1	Continue to monitor students in class and at clinical sites	Student retention percentage

Outcome #3: Sections Offered

Baseline:26 # (Average of total sections offered for the last three years - 2019-20; 2020-21; 2021-22)Standard:27 #Target:29 #

Sections Offered- Reporting Year - Summer, Fall, Spring		
Reporting Year Total Sections Offered		
2019-2020	29	
2020-2021	24	
2021-2022	26	

Reporting Year	Course Offerings	Sections Offered
2019-2020	12	29
2020-2021	9	24
2021-2022	9	26

Provide narrative for analysis of sections offered. (Based on the data, provide a narrative of your analysis of completions. Indicate factors that may have affected your completions. How might you increase the number of completers in your program?)

Sections offered are based on registration and may vary from one semester to the next. Some classes can only be offered 1x during the semester due to the curriculum contact while others may be run 2x.

Lack of space has been a problem in the past having to share space with other areas on campus. With the new space being allocated for the AH programs an increase in classes will affect completer rate

Identify Completer Action Items

Item	Action Items (What actions can be taken to	Assessment of Action Items (How will you assess the
	increase student completion in your program?)	results of action items?)
1	Add classroom and lab space	Number of course sections offered

Section 3: Other Assessments

Do you use other methods of assessment to evaluate the effectiveness of your program, to include surveys, selfassessments, student licensure/certification, or third-party credentials?. If so, please explain how information collected from the(se) assessments can be used to improve the program.)

Feedback from our third-party credentialing agencies is received after students have completed scheduled tests. Classes and Agencies:

Nurse Aide I – DHHS/NCNAR and Credentia Management System - students are listed on the NA 1 registry Nurse Aide 2 – NC Board of Nursing – Students are listed on the website Medication Aide – DHHS/NCNAR and Credentia Management System – students listed on registry Pharmacy Technician – PTCB – Pharmacy Technician Certification Board Phlebotomy – National Phlebotomy Association

Feedback after the students' test assists us in areas needing improvement or additional training of students and/or staff.

Planning Objectives (2019-20; 2020-21; 2021-22 - Fiscal Year, July 1-June 30)

Provide a summary of planning objectives submitted for the last three years, including the use of results of the planning objectives in the table provided.

Planning Year	Objective(s) Submitted	Use of Results	
(Fiscal Year – July 1-June 30)			
July 1-June 30) 2019-20	 WCE-Advanced Manufacturing 1) WCE-Advanced Manufacturing 1-Tractor Trailer Truck without Day Cab WCE-Advanced Manufacturing 1-Tractor Trailer Truck with Day Cab WCE-Advanced Manufacturing 1-Tractor Trailer Truck with Day Cab WCE-Advanced Manufacturing 1-Trailer Wrapping Service WCE-Public Safety - Two (2) CPR/Trauma Manikins for EMS/CPR/AED Training WCE-Public Safety - One (1) Prestan Professional CPR-AED Training Manikin (Family Pak) WCE-Allied Health - 2- Advanced GERI Manikins from NASCO 	 Contacting local industries in pursuit of a donation option in obtaining a tractor trailer for instruction. Will continue to contact local industries in hopes that we can obtain a donation. If we are unsuccessful, we plan to resubmit the objective in the next plan/budget cycle for consideration of funding approval versus the donation option. The college is in contract for leasing a tractor trailer truck for instruction. No additional report required at this time. Carry forward to the 2020-21 Plan to report assessment. <u>2020- 21 Status Report</u>: The truck was purchased and put in use initially on the truck driving yard, but it is now being used for on the road training. <u>2020-21 Use of Results / Assessment</u>: 31 students have received their Class A license 	
	 WCE-Advanced Manufacturing – 1-Gravel Parking Lot 	so far. 3) Vendor finished the trailer wrapping and	
	 WCE-Allied Health - Centrifuge 6pi Horizontal 3500rpm 	returned to campus. The wrapped tractor trailer has served as an marketing tool, parked	
	9) WCE-Allied Health – EKG Monitor	along the main parking lot facing Wayne Memorial Drive during the COVID campus shut-down. Carry forward to the 2020-21 Plan	

Summary of Planning Objectives

10) WCE-Allied Health – Digital		to report assessment. <u>2020-21 Status Report</u> :
Vital Sign Monitor		Received and being used for daytime and
		nighttime driving. <u>2020-21 Use of Results /</u>
		Assessment: 100% satisfied with the
		promotion of the TDT program and others at
		the College.
	4)	Awaiting receipt. Unable to assess objective
		due to COVID campus shut-down, stay-at-
		home orders. Carry forward to the 2020-21
		Plan to report assessment. 2020-21 Status
		Report: Received and placed into use for all
		classes requiring CPR training. 2020-21 Use of
		Results / Assessment: 100% satisfaction has
		been shown by students and staff with use of
		this equipment. There have been 51 classes
		and 521 students trained with these manikins.
	5)	Awaiting receipt. Unable to assess objective
	,	due to COVID campus shut-down, stay-at-
		home orders. Carry forward to the 2020-21
		Plan to report assessment. 2020-21 Status
		Report: Received and placed into use for all
		classes requiring CPR training. 2020-21 Use of
		Results / Assessment: 100% satisfaction has
		been shown by students and staff with use of
		this equipment. There have been 51 classes
		and 521 students trained with these manikins.
	6)	Awaiting receipt. Unable to assess objective
	,	due to COVID campus shut-down, stay-at-
		home orders. Carry forward to the 2020-21
		Plan to report assessment. 2020-21 Status
		Report: The iWorx kit has been received.
		However, it cannot be used due to the COVID
		pandemic. This is likely to remain the case
		until Spring 2022 at the earliest. Carry forward
		to the 2021-22 Plan (or beyond) to report
		assessment. 2020-21 Use of Results /
		Assessment: The iWorx kit has been received.
		However, it cannot be used due to the COVID
		pandemic. This is likely to remain the case
		until Spring 2022 at the earliest. Carry forward
		to the 2021-22 Plan (or beyond) to report
		assessment. 2021-22 Status Report: Manikins
		were received and are in use. 2021-22 Use of
		Results / Assessment: Manikins are vital when
		teaching and demonstrating skills to students.
		COVID 19 has required use of manikins more
		than normal in past couple of years. These
		manikins are very important in instruction
		delivery and when assessing proficiency on
		each student.
	7)	Not funded, no action required.
		· •

8)	Awaiting receipt. Unable to assess objective
	due to COVID campus shut-down, stay-at-
	home orders. Carry forward to the 2020-21
	Plan to report assessment. 2020-21 Status
	<u>Report</u> : Received Centrifuge and have
	demonstrated skills with it in SU2020, Fa2020
	and SP2021. Student evaluations show the
	students find the equipment in the classroom
	to be adequate and meets their needs. 2020-
	21 Use of Results / Assessment: Student
	evaluations from SU2020, FA2020, and SP2021
	show the students find the equipment in the
	classroom to be adequate and meets their
	needs.
9)	Awaiting receipt. Unable to assess objective
	due to COVID campus shut-down, stay-at-
	home orders. Carry forward to the 2020-21
	Plan to report assessment. 2020-21 Status
	Report: Received EKG monitor and was
	unable to access as class has not been offered
	due to Covid pandemic. Class is planned to be
	offered in Fall 2021 and will report findings
	then. 2020-21 Use of Results / Assessment:
	Carry forward to the 2021-22 Plan to report
	assessment. 2021-22 Status Report: The
	monitor is in place and in use. 2021-22 Use of
	Results / Assessment: The EKG monitor is in
	place and is used to aide the instructor when
	teaching students how to read EKG strips and
	use of monitor in health care settings. We
	have run 2 semesters since purchase.
	Awaiting receipt. Unable to assess objective
	due to COVID campus shut-down, stay-at-
	home orders. Carry forward to the 2020-21
	Plan to report assessment. <u>2020-21 Status</u>
	<u>Report</u> : Received the monitor and is being
	used in all Nurse Aide classes. Students have
	not had clinical rotations due to Covid 19
	pandemic but will return to clinicals SU2021
	and will benefit from the training then. 2020-
	· · · · · · · · · · · · · · · · · · ·
	21 Use of Results / Assessment: Carry forward
	to the 2021-22 Plan to report assessment.
	2021-22 Status Report: The Digital Vital Sign
	Monitor is in place and in use. <u>2021-22 Use of</u>
	<u>Results / Assessment</u> : The vital sign monitor is
	in use and assist the instructors when teaching
	electronic vitals to nurse aide students.
	Students must be competent in use of this
	equipment as it simulates the real world use
	when obtaining vital signs. This equipment
	has been beneficial for the department.

	· · · · ·	
2020-21	 WCE-Applied Technologies – 2014 Freightliner Tractor WCE-Public Safety - Hemorrhage Control Biofeedback Kit 	 The truck is currently in use going into the third semester. We've had a few minor repairs since we purchased it. Student enrollment has been consistent with 8 - 9 students. SU2021 has the largest class so far, with twelve students. Purchased complete kit October 2020. Placed in use immediately upon receipt on October 19, 2020 by the EMS faculty and students. The Biofeedback Kit has been utilized by the Basic EMT and Paramedic class as well as several monthly CE training classes dealing with hemorrhage control. The Biofeedback Kit was also taken to the Goldsboro F.D. for training firefighters on hemorrhage control. This biofeedback kit has provided the opportunity for us to offer training on hemorrhage control to approximately 125 students and faculty
2021-22	 WCE-Public Safety – SimMan ALS Dark Skin Manikin WCE-Allied Health - New Nasco phlebotomy arms for practicing blood draws WCE-Public Safety - Airway Management Bundle for EMS 	 have shown satisfaction with the use of this new equipment. 1) Not all items have been received allowing for the mannequin to be placed into service. Carry forward to 2022-23 Plan to report assessment. 2) All IV Training Arms received as of 1/3/2022. Allied Health Phlebotomy program will utilize the training arms while instructing students on blood drawing and IV procedures. They will aide students prior to drawing blood room a live person. 3) Approximately 45 EMS students, as well as instructors have enhanced their skills by being able to utilize the purchased equipment. The addition of the upgraded equipment has allowed the EMS students more time to practice on more realistic training tools.

What planning objectives (equipment, supplies, software, etc.) do you anticipate needing over the next three years? Justify the need.

With the newly allocated AH space most large equipment is being provided. Replacement of small equipment such as blood pressure cuffs, scales, stethoscopes, upright IVAC machines, medication aide carts will be needed due to wear and tear over the years.

What positions (faculty and/or staff) do you anticipate needing over the next three years? Justify the need.

Possible full time nurse aide instructor to accommodate the expanding needs. A full-time instructor would enable the department to schedule classes as needed – 6 hours, 8 hours, and night shift clinical rotations. Current instructors are retired and only want to work 3–4-hour classes making planning around the needs of the community a problem at times.

Provide narrative for your program facility needs over the next three years. If facilities are adequate, please confirm.

None with newly allocated space.

Provide narrative for academic / student support services needs over the next three years. (Are services adequate for your program/service?)

Student support services are adequate.

Provide narrative for analysis of the program's / discipline's strengths, weaknesses, and opportunities.

The Allied Health Program has well-trained instructors in all the areas where courses are offered. All are certified and/or licensed in their area of expertise. An area of weakness / opportunity is the need for continued development and training for instructors.

Review prepared and submitted by: (*Please list name(s) and titles*)

Joyce Hamilton Fleming, Allied Health Director

Approvals

- 1. Using DocuSign (electronic signature), the Office of Institutional Effectiveness (IE) will review and approve the Program/Service Review when completed by the responsible program/service personnel.
- 2. Using DocuSign (electronic signature), appropriate Division Dean, Director, or AVP is asked to read and approve the Review.
- 3. Using DocuSign (electronic signature), appropriate Vice President/Associate Vice President is asked to read and approve the Review.

y Moore	11/18/2022	
Kenita Dawson	11/18/2022	
Kenita Dawson	11/18/2022	
	Kenita Dawson	